บริษัท โรงแรมเซ็นทรัลพลาซา จำกัด (มหาชน)
Central Plaza Hotel Public Company Limited
Registration No. Bor Mor Jor 212
999/99 Rama1 Road, Pathumwan
Bangkok 10330, Thailand
T +66 (0)2 769 1234
F +66 (0)2 769 1235
www.centarahotelsresorts.com

22 October 2026

Central Plaza Hotel Pcl. (the "Company" or "CENTEL") wishes to report the key statistics of Food Business Performance for Q3/2026, with the following details:

Key Statistics - Food Business Q3/2026

Same Store Sales (SSS) Growth %	**Q3/2026**	**Q3/2025**	**Q2/2026**
Top 4 brands	0%	1%	0%
Other brands - Excluding Joint Ventures and "The Terrace" under management	1%	6%	2%
Average - Excluding Joint Ventures and "The Terrace" under management	**0%**	**1%**	**0%**
Total Average - Excluding Café Amazon Vietnam	**-1%***	**2%**	**0%***

Note: The figures shown in the above table are unaudited.

*Excluding the performance of Lucky Suki

Total System Sales (TSS) Growth %	**Q3/2026**	**Q3/2025**	**Q2/2026**
Top 4 brands	4%	2%	2%
Other brands - Excluding Joint Ventures and "The Terrace" under management	13%	5%	14%
Average - Excluding Joint Ventures and "The Terrace" under management	**5%**	**1%**	**2%**
Total Average - Excluding Café Amazon Vietnam	**32%**	**9%**	**30%**

Note: The figures shown in the above table are unaudited.

Number of Outlets by Brand	Q3/2026	Q3/2025	Q2/2026
Mister Donut	452	448	451
KFC	353	341	350
Auntie Anne's	272	247	270
Shinkanzen Sushi[(1)]	103	83	100
Ootoya (including Ootoya Oki)	64	57	62
Katsuya	64	55	62
Lucky Suki	60	0	55
Salad Factory[(1)]	57	49	55
Pepper Lunch	55	52	55
Other Brands	49	82	50
Total (Excluding Café Amazon Vietnam)	**1,529**	**1,392**	**1,510**
Grand Total	**1,529**	**1,414**	**1,510**

(1) Presented as joint ventures in financial statements

- For Q3/2026 performance compared to the same period last year (Q3/2025) and compared to the previous quarter (Q2/2026):
  - The Same Store Sales (SSS) growth, excluding Joint Ventures and "The Terrace" under management was 0% (Q3/2025: 1%, Q2/2026: 0%). The brands with solid Same Store Sales (SSS) growth were Katsuya, Ootoya, and Mister Donut.
  - The Total System Sales (TSS) growth, excluding Joint Ventures and "The Terrace" under management was 5% (Q3/2025: 1%, Q2/2026: 2%). The brands with solid Total System Sales (TSS) growth were Katsuya, Ootoya, Mister Donut, Auntie Anne's, and Kiani.
- At the end of Q3/2026, the Company had a total of 1,529 outlets (including Joint Venture brands). The total number of outlets increased by 115 outlets compared to Q3/2025 (1,414 outlets) and increased by 19 outlets compared to Q2/2026 (1,510 outlets). This was mainly driven by the inclusion of Lucky Suki, which had a total of 60 outlets in Q3/2026. In addition, the outlet expansion compared to Q3/2025 was driven by Auntie Anne's (+25), Shinkanzen Sushi (+20), KFC (+12), Katsuya (+9), Salad Factory (+8) and Ootoya (+7). Meanwhile, the Company continued to optimize its store portfolio by closing underperforming brands and outlets. This included the closure of Chabuton brand in July 2026 as part of its strategy to improve overall profitability.

Key Statistics - Food Business for 9 months 2026

Same Store Sales (SSS) Growth %	**9 months 2026**	**9 months 2025**
Top 4 brands	0%	-1%
Other brands - Excluding Joint Ventures and "The Terrace" under management	3%	6%
Average - Excluding Joint Ventures and "The Terrace" under management	**0%**	**0%**
Total Average - Excluding Café Amazon Vietnam	**0%***	**0%**

Note: The figures shown in the above table are unaudited.

*Excluding the performance of Lucky Suki

Total System Sales (TSS) Growth %	**9 months 2026**	**9 months 2025**
Top 4 brands	3%	1%
Other brands - Excluding Joint Ventures and "The Terrace" under management	11%	0%
Average - Excluding Joint Ventures and "The Terrace" under management	**2%**	**0%**
Total Average - Excluding Café Amazon Vietnam	**30%**	**8%**

Note: The figures shown in the above table are unaudited.

- For the performance of 9 months 2026, compared to the same period last year (9 months 2025):
  - The Same Store Sales (SSS) growth, excluding Joint Ventures and "The Terrace" under management was 0% (9 months 2025: 0%).
  - The Total System Sales (TSS) growth, excluding Joint Ventures and "The Terrace" under management was 2% (9 months 2025: 0%).