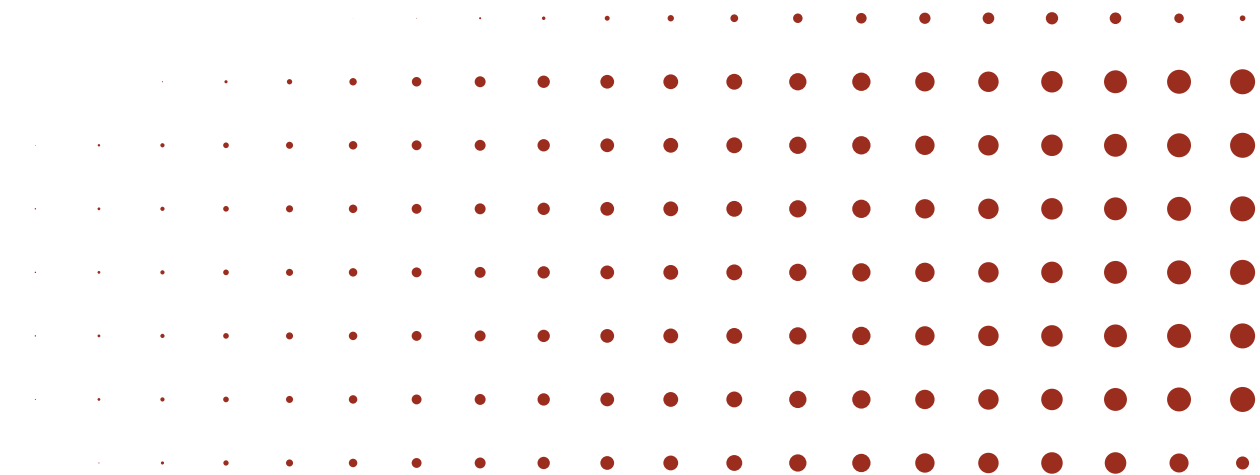


TAX REPORTING 2025



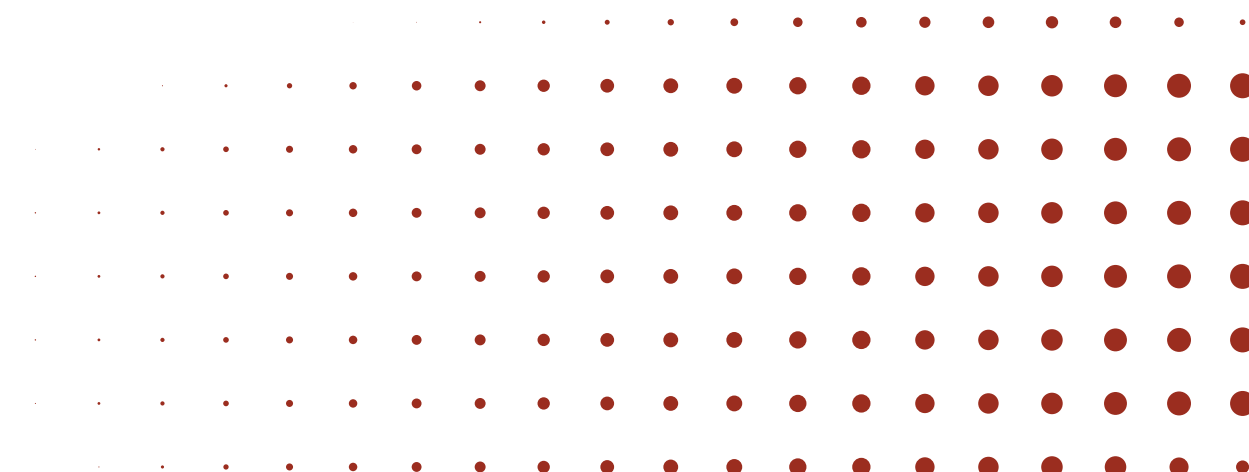
TAX REPORTING



The Company composes of two main businesses which are a Hotel business - **Centara Hotels and Resorts** is a leading Thailand-based hotel chain with more than 40 years' experience since 1983. Currently, it has hotels in operations and under constructions in a total of 90 hotels, over 19,529 rooms both owned and managed hotels across 12 countries under 6 own brands.

In addition, the Company runs a Food business under its subsidiary company, **Central Restaurant Group Co., Ltd. (CRG)**. CRG is one of the leaders in Thailand's chain restaurant industry with more than 40 years of experience since 1978 with the intention and vision to respond to Thai customers' daily needs with quality food products and excellent services. The Company has a multi-brand portfolio that covers a great variety of food types more than 1,400 outlets.

In term of tax strategy, the Company recognizes the importance of tax to the economic and social development of the countries where the Company operates. Moreover, tax paying will foster strong partnership between the Company and the government, and transparent tax reporting will help the Company gains the trust of local communities. Therefore, the Company has disclosed tax reporting for FY 2024 and 2025 on a country-by-country basis as the following details.



TAX REPORTING FY2024

Unit: Million THB	Thailand	Maldives	Japan	Other	Consolidated
Total Revenue	21,218	1,320	1,434	267	24,239
Profit (Loss) before Tax	2,051	(183)	67	250	2,185
Income Tax	373	107	8	-	488
Number of Employees	15,151	501	191	-	15,843

Note: Thailand and Maldives represents more than 90% of total revenue, profit (loss) before tax, income tax of Central Plaza Hotel Public Company Limited.

TAX REPORTING FY2025

Unit: Million THB	Thailand	Maldives	Japan	Other	Consolidated
Total Revenue	21,626	1,896	1,554	224	25,300
Profit (Loss) before Tax	2,546	(343)	120	158	2,481
Income Tax	470	12	35	-	517
Number of Employees	14,535	786	181	-	15,502

Note: Thailand, Maldives, and Japan represents more than 90% of total revenue, profit (loss) before tax, income tax of Central Plaza Hotel Public Company Limited.

TAX REPORTING

Unit: Million THB	FY 2024	FY 2025
Earnings before tax (THB)	2,185	2,481
Reported Taxes (THB)	488	517
Tax Rate (%)	22.33%	20.84%
Income Tax Accrued	166	171
Income Tax Expense	488	517
Income Taxes Paid (THB)	267	389
Income Tax Rate (%)	12.22%	15.68%

