| CENTEL Employee information | 2019 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ | 2020 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ | 2021 | \% of employee | 2022 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Employee Information |  |  |  |  |  |  |  |  |
| The total number of employees by gender (person) |  |  |  |  |  |  |  |  |
| Total | 18,280 |  | 8,591 |  | 13,087 |  | 15,007 |  |
| Male | 6,957 | 38\% | 3,510 | 41\% | 4,677 | 36\% | 5,551 | 37\% |
| Female | 11,323 | 62\% | 5,081 | 59\% | 8,410 | 64\% | 9,456 | 63\% |
| The number of permanent employees by gender (person) |  |  |  |  |  |  |  |  |
| Total | 10,469 |  | 8,505 |  | 7,602 |  | 8,428 |  |
| Male | 4,391 | 42\% | 3,464 | 41\% | 2,993 | 39\% | 3,393 | 40\% |
| Female | 6,078 | 58\% | 5,041 | 59\% | 4,609 | 61\% | 5,035 | 60\% |
| The number of temporary employees by gender (person) |  |  |  |  |  |  |  |  |
| Total | 131 |  | 86 |  | 21 |  | 133 |  |
| Male | 71 | 54\% | 46 | 53\% | 13 | 62\% | 68 | 51\% |
| Female | 60 | 46\% | 40 | 47\% | 8 | 38\% | 65 | 49\% |
| The number of part-time/casual/temporary employees by gender (person) |  |  |  |  |  |  |  |  |
| Total | 7,680 |  | - |  | 5,464 |  | 6,446 |  |
| Male | 2,495 | 32\% | - |  | 1,671 | 31\% | 2,090 | 32\% |
| Female | 5,185 | 68\% | - |  | 3,793 | 69\% | 4,356 | 68\% |
| The number of male employees by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | 4,130 | 59\% | 1,196 | 34\% | 2,501 | 53\% | 3,014 | 54\% |
| Between 30-50 years old | 2,480 | 36\% | 2,032 | 58\% | 1,939 | 41\% | 2,303 | 41\% |
| Over 50 years old | 347 | 5\% | 282 | 8\% | 237 | 5\% | 234 | 4\% |
| The number of female employees by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | 7,030 | 62\% | 2,180 | 43\% | 5,407 | 64\% | 6,224 | 66\% |
| Between 30-50 years old | 3,933 | 35\% | 2,648 | 52\% | 2,768 | 33\% | 2,991 | 32\% |
| Over 50 years old | 360 | 3\% | 253 | 5\% | 235 | 3\% | 241 | 3\% |
| The number of male employees by position (person) |  |  |  |  |  |  |  |  |
| Operation level | 6,505 | 93.5\% | 3,061 | 87.2\% | 4,263 | 91.1\% | 4,316 | 77.8\% |
| Management level | 434 | 6.2\% | 422 | 12.0\% | 391 | 8.4\% | 1,215 | 21.9\% |
| High management/Executives Level | 18 | 0.3\% | 27 | 0.8\% | 23 | 0.5\% | 20 | 0.4\% |
| The number of femal employees by position (person) |  |  |  |  |  |  |  |  |
| Operation level | 10,854 | 95.9\% | 4,528 | 89.1\% | 7,888 | 93.8\% | 6,703 | 70.9\% |
| Management level | 461 | 4.1\% | 544 | 10.7\% | 514 | 6.1\% | 2,744 | 29.0\% |
| High management/Executives Level | 8 | 0.1\% | 9 | 0.2\% | 8 | 0.1\% | 9 | 0.1\% |
| The number of employees by work experience (person) |  |  |  |  |  |  |  |  |
| Less than 1 year | 7,110 | 39\% | 565 | 7\% | 4,512 | 34\% | 6,913 | 46\% |
| 1-3 years | 4,605 | 25\% | 2,141 | 25\% | 2,747 | 21\% | 2,370 | 16\% |
| $>3$ years -5 years | 1,672 | 9\% | 1,374 | 16\% | 1,590 | 12\% | 1,490 | 10\% |
| $>5$ years -9 years | 2,408 | 13\% | 2,037 | 24\% | 1,813 | 14\% | 1,587 | 11\% |
| >9 years -15 years | 1,452 | 8\% | 1,524 | 18\% | 1,462 | 11\% | 1,615 | 11\% |
| More than 15 years | 1,033 | 6\% | 962 | 11\% | 963 | 7\% | 1,032 | 7\% |
| The total number of employees by religion ( person) |  |  |  |  |  |  |  |  |
| Northern | 1,341 | 7\% | 330 | 4\% | 723 | 6\% | 788 | 5\% |
| Central | 10,056 | 55\% | 4,821 | 56\% | 8,003 | 61\% | 8,971 | 60\% |
| Northeastern | 1,725 | 25\% | 550 | 16\% | 1,213 | 26\% | 1,412 | 25\% |
| Eastern | 1,762 | 16\% | 935 | 11\% | 1,155 | 9\% | 1,350 | 14\% |
| Western | 509 | 3\% | 327 | 4\% | 239 | 2\% | - | 0\% |
| Sounthern | 2,377 | 13\% | 1,401 | 16\% | 1,417 | 11\% | 1,827 | 12\% |
| Other Countries | 510 | 3\% | 337 | 4\% | 337 | 3\% | 659 | 4\% |


| CENTEL Employee information | 2019 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ | 2020 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ | 2021 | \% of employee | 2022 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The total number of employees by nationality (person) |  |  |  |  |  |  |  |  |
| Thailand | 17,695 | 96.80\% | 8,090 | 94.16\% | 12,488 | 95.42\% | 14,343 | 95.58\% |
| Cambodia | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |
| Kazakhstan |  |  |  |  | 1 | 0.01\% | 1 | 0.01\% |
| Kenya | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |
| Canada | 2 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |
| China | 14 | 0.08\% | 5 | 0.06\% | 3 | 0.02\% | 6 | 0.04\% |
| Japan | 25 | 0.14\% | 1 | 0.01\% | 4 | 0.03\% | 8 | 0.05\% |
| Dutch | 1 | 0.01\% |  |  | 2 | 0.02\% | 2 | 0.01\% |
| Denmark | 1 | 0.01\% |  |  |  |  |  |  |
| Taiwan | 1 | 0.01\% | 1 | 0.01\% |  |  |  |  |
| Nepal | 14 | 0.08\% | 8 | 0.09\% | 8 | 0.06\% | 35 | 0.23\% |
| Bangladesh | 78 | 0.43\% | 58 | 0.68\% | 45 | 0.34\% | 84 | 0.56\% |
| Bulgaria | 1 | 0.01\% |  |  |  |  |  |  |
| Belarus | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |  |  |
| Brazil |  |  | 1 | 0.01\% |  |  |  |  |
| Pakistan | 1 | 0.01\% | 1 | 0.01\% | 4 | 0.03\% | 13 | 0.09\% |
| Franch | 9 | 0.05\% | 11 | 0.13\% | 7 | 0.05\% | 9 | 0.06\% |
| Cambodia | 4 | 0.02\% | 3 | 0.03\% | 117 | 0.89\% |  |  |
| Philipines | 27 | 0.15\% | 21 | 0.24\% | 11 | 0.08\% | 45 | 0.30\% |
| Puttan | 2 | 0.01\% | 2 | 0.02\% |  |  |  |  |
| Maldives | 176 | 0.96\% | 117 | 1.36\% | 126 | 0.96\% | 192 | 1.28\% |
| Malaysia | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% | 7 | 0.05\% |
| Morocco | 1 | 0.01\% | 1 | 0.01\% |  |  |  |  |
| Germany | 10 | 0.05\% | 8 | 0.09\% | 6 | 0.05\% | 7 | 0.05\% |
| Ukraine | 2 | 0.01\% |  |  |  |  | 3 | 0.02\% |
| Russia | 6 | 0.03\% | 4 | 0.05\% | 2 | 0.02\% | 2 | 0.01\% |
| Laos |  |  |  |  | 61 | 0.47\% |  |  |
| Lebanon |  |  |  |  | 1 | 0.01\% |  |  |
| Vietnam | 3 | 0.02\% | 2 | 0.02\% | 2 | 0.02\% | 5 | 0.03\% |
| Sri Langka | 72 | 0.39\% | 53 | 0.62\% | 48 | 0.37\% | 70 | 0.47\% |
| Spain | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |  |  |
| Switzerland | 1 | 0.01\% |  |  | 1 | 0.01\% | 3 | 0.02\% |
| Sweden | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% | 1 | 0.01\% |
| America | 6 | 0.03\% | 3 | 0.03\% | 2 | 0.02\% | 2 | 0.01\% |
| Australia | 7 | 0.04\% | 8 | 0.09\% | 4 | 0.03\% | 5 | 0.03\% |
| Austria | 3 | 0.02\% | 2 | 0.02\% | 1 | 0.01\% | 8 | 0.05\% |
| England | 9 | 0.05\% | 5 | 0.06\% | 4 | 0.03\% | 1 | 0.01\% |
| Italy | 4 | 0.02\% | 3 | 0.03\% | 3 | 0.02\% | 2 | 0.01\% |
| India | 71 | 0.39\% | 44 | 0.51\% | 54 | 0.41\% | 69 | 0.46\% |
| Indonesia | 15 | 0.08\% | 6 | 0.07\% | 5 | 0.04\% | 16 | 0.11\% |
| Egypt | 10 | 0.05\% | 4 | 0.05\% | 4 | 0.03\% | 8 | 0.05\% |
| Iran |  |  |  |  | 1 | 0.01\% | 2 |  |
| South America | 2 | 0.01\% |  |  |  |  |  |  |
| No registered status | 1 | 0.01\% | 7 | 0.08\% |  |  |  |  |
| Not specify |  |  | 116 | 1.35\% |  |  |  |  |
| The number of employees by education (person) |  |  |  |  |  |  |  |  |
| Lower than a bachelor's degree. | - |  | - |  | 9,392 | 72\% | 13,052 | 87\% |
| Bachelor's degree. | - |  | - |  | 3,528 | 27\% | 1,808 | 12\% |
| Master's degree. | - |  | - |  | 164 | 1\% | 146 | 1\% |
| Doctorate degree (Ph.D.). |  |  |  |  | 3 | 0\% | 1 | 0\% |
| The number of employees resignation (person) |  |  |  |  |  |  |  |  |
| Turnover Rate (\%) | 26.2 |  | 20.6 |  | 27.1 |  | 30.5 |  |
| The total number of employee resignations (excluding Part-time) | 3,990 |  | 3,013 |  | 2,003 |  | 2,506 |  |
| Male | 1,601 | 40\% | 1,174 | 39\% | 748 | 37\% | 857 | 34\% |
| Femal | 2,389 | 60\% | 1,839 | 61\% | 1,255 | 63\% | 1,649 | 66\% |
| The number of male resigned employees by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | 1,052 | 66\% | 749 | 64\% | 427 | 57\% | 457 | 53\% |
| Between 30-50 years old | 508 | 32\% | 396 | 34\% | 308 | 41\% | 381 | 44\% |
| Over 50 years old | 41 | 3\% | 29 | 2\% | 13 | 2\% | 19 | 2\% |
| The number of female resigned employees by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | 2,481 | 104\% | 1,320 | 72\% | 828 | 66\% | 1,062 | 64\% |
| Between 30-50 years old | 917 | 38\% | 763 | 41\% | 395 | 31\% | 567 | 34\% |
| Over 50 years old | 62 | 3\% | 63 | 3\% | 32 | 3\% | 20 | 1\% |


| CENTEL Employee information | 2019 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2020 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2021 | \% of employee | 2022 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The number of resigned employees by religion (unit:person) |  |  |  |  |  |  |  |  |
| Northern | 83 | 2\% | 66 | 2\% | 41 | 2\% | 53 | 2\% |
| Central | 2,798 | 70\% | 2,268 | 75\% | 1,318 | 66\% | 1,705 | 68\% |
| Northeastern | 175 | 4\% | 124 | 4\% | 81 | 4\% | 120 | 5\% |
| Eastern | 276 | 7\% | 188 | 6\% | 171 | 9\% | 221 | 9\% |
| Western | 42 | 1\% | 34 | 1\% | 25 | 1\% | - | 0\% |
| Sounthern | 456 | 11\% | 296 | 10\% | 286 | 14\% | 321 | 13\% |
| Other Countries | 160 | 4\% | 37 | 1\% | 81 | 4\% | 86 | 3\% |
| The number of resigned employees by nationality (person) |  |  |  |  |  |  |  |  |
| Thailand | - |  | - |  | 1,890 | 94.4\% | 2,418 | 96\% |
| Kazakhstan | - |  | - |  | 2 | 0.1\% | - |  |
| Canada | - |  | - |  | 1 | 0.0\% | - |  |
| China | - |  | - |  | 2 | 0.1\% | - |  |
| Nepal | - |  | - |  | 3 | 0.1\% | 2 | 0\% |
| Belarus | - |  | - |  | 1 | 0.0\% | - |  |
| Franch | - |  | - |  | 2 | 0.1\% | - |  |
| Cambodia | - |  | - |  | 23 | 1.1\% | 14 | 1\% |
| Philipines | - |  | - |  | 6 | 0.3\% | 1 | 0\% |
| Puttan | - |  | - |  | 2 | 0.1\% | - |  |
| Laos | - |  | - |  | 6 | 0.3\% | - |  |
| Maldives | - |  | - |  | 34 | 1.7\% | 49 | 2\% |
| Sri Langka | - |  | - |  | 18 | 0.9\% | 12 | 0\% |
| America | - |  | - |  | 1 | 0.0\% | 1 | 0\% |
| Australia | - |  | - |  | 1 | 0.0\% | - |  |
| India | - |  | - |  | 7 | 0.3\% | 6 | 0\% |
| Indonesia | - |  | - |  | 3 | 0.1\% | 3 | 0\% |
| Egypt | - |  | - |  | 1 | 0.0\% | - | 0\% |
| The number of employees who resigned voluntarily by gender (people) |  |  |  |  |  |  |  |  |
| Total | 3,990 |  | 3,013 |  | 2,003 |  | 2,506 |  |
| Male | 1,601 | 40\% | 1,174 | 39\% | 748 | 37\% | 857 | 34\% |
| Femal | 2,389 | 60\% | 1,839 | 61\% | 1,255 | 63\% | 1,649 | 66\% |
| The number of new employees (people) |  |  |  |  |  |  |  |  |
| Total (exclude Part-time) | 3,522 |  | 1,504 |  | 9,488 |  | 15,814 |  |
| Male | 1,357 | 39\% | 585 | 39\% | 3,276 | 35\% | 5,412 | 34\% |
| Femal | 2,166 | 61\% | 919 | 61\% | 6,212 | 65\% | 10,402 | 66\% |
| The number of male new employees (people) |  |  |  |  |  |  |  |  |
| Under 30 years old | 994 | 73\% | 435 | 74\% | 2,877 | 88\% | 4,595 | 85\% |
| Between 30-50 years old | 344 | 25\% | 139 | 24\% | 391 | 12\% | 772 | 14\% |
| Over 50 years old | 19 | 1\% | 11 | 2\% | 8 | 0\% | 45 | 1\% |
| The number of female new employees (people) |  |  |  |  |  |  |  |  |
| Under 30 years old | 1,607 | 74\% | 670 | 73\% | 5,639 | 91\% | 9,331 | 90\% |
| Between 30-50 years old | 544 | 25\% | 240 | 26\% | 559 | 9\% | 1,037 | 10\% |
| Over 50 years old | 14 | 0.6\% | 9 | 1.0\% | 14 | 0.2\% | 34 | 0\% |
| The number of new employees by religion (person) |  |  |  |  |  |  |  |  |
| Northern | 26 | 1\% | 13 | 1\% | 508 | 5\% | 861 | 5\% |
| Central | 2,739 | 78\% | 1,333 | 89\% | 6,543 | 69\% | 10,523 | 67\% |
| Northeastern | 65 | 2\% | 17 | 1\% | 1,030 | 11\% | 1,566 | 10\% |
| Eastern | 162 | 5\% | 41 | 3\% | 746 | 8\% | 1,409 | 9\% |
| Western | - | 0\% | 3 | 0\% | 1 | 0\% | - | 0\% |
| Sounthern | 303 | 9\% | 66 | 4\% | 552 | 6\% | 1,259 | 8\% |
| Foreign Countries | 190 | 5\% | 27 | 2\% | 108 | 1\% | 196 | 1\% |


| CENTEL Employee information | 2019 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2020 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2021 | \% of employee | 2022 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The number of new employees by nationality (person) |  |  |  |  |  |  |  |  |
| Thailand | n/a |  | n/a |  | 9,293 | 97.94\% | 15,458 | 98\% |
| Cambodia | n/a |  | n/a |  | 1 | 0.01\% | - |  |
| Kazakhstan | n/a |  | n/a |  | 1 | 0.01\% | 5 | 0\% |
| Canada | n/a |  | n/a |  | 1 | 0.01\% | - |  |
| Japan | n/a |  | n/a |  | 1 | 0.01\% | 4 | 0\% |
| Nepal | n/a |  | n/a |  | 3 | 0.03\% | 6 | 0\% |
| Bangladesh | n/a |  | n/a |  | 2 | 0.02\% | 23 | 0\% |
| Pakistan | n/a |  | n/a |  | 3 | 0.03\% | 12 | 0\% |
| Myanmar | n/a |  | n/a |  | 74 | 0.78\% | 56 | 0\% |
| Philipines | n/a |  | n/a |  | 3 | 0.03\% | 7 | 0\% |
| Laos | n/a |  | n/a |  | 11 | 0.12\% | - |  |
| Maldives | n/a |  | n/a |  | 49 | 0.52\% | 110 | 1\% |
| Germany | n/a |  | n/a |  | 1 | 0.01\% | 3 | 0\% |
| Sri Langka | n/a |  | n/a |  | 11 | 0.12\% | 45 | 0\% |
| Singapore | n/a |  | n/a |  | 1 | 0.01\% | 4 | 0\% |
| America | n/a |  | n/a |  | 1 | 0.01\% | - |  |
| Italy | n/a |  | n/a |  | 1 | 0.01\% | 1 | 0\% |
| Iran | n/a |  | n/a |  | 1 | 0.01\% | 9 | 0\% |
| India | n/a |  | n/a |  | 21 | 0.22\% | 68 | 0\% |
| Egypt | n/a |  | n/a |  | 1 | 0.01\% | 3 | 0\% |
| The number of job openings for internal employees (person) |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 17,345 |  |
| Male employees hired | n/a |  | n/a |  | n/a |  | 4,644 | 31\% |
| Female employees hired | n/a |  | n/a |  | n/a |  | 9,670 | 64\% |
| Average hiring cost (THB) | n/a |  | n/a |  | n/a |  | 191 |  |
| The number of employees on maternity leave (person) |  |  |  |  |  |  |  |  |
| Number of employees entitled to maternity leave | 11,323 | 61.9\% | 5,081 | 59.1\% | 8,410 | 64.3\% | 9,456 | 63.0\% |
| Number of employees who used maternity leave entitlement. | 335 | 1.8\% | 202 | 2.4\% | 311 | 2.4\% | 210 | 1.4\% |
| Number of employees who took maternity leave and returned to work afterward. | 266 | 1.5\% | 164 | 1.9\% | 196 | 1.5\% | 164 | 1.1\% |
| The Disability Employment (person) |  |  |  |  |  |  |  |  |
| Total disable employees | 296 | 2\% | 98 | 1\% | 89 | 1\% | 132 | 1\% |
| Male | 133 |  | 42 |  | 15 |  | 74 |  |
| Female | 36 |  | 56 |  | 90 |  | 58 |  |
| Operation level |  |  |  |  | 108 |  | 132 |  |
| Management level |  |  |  |  |  |  |  |  |
| Disable employees Compensation (THB) | 24,500,000 |  | 15,741,314 |  | 14,389,350 |  | 7,081,048 |  |
| Hiring of elderly employees (Unit: person) |  |  |  |  |  |  |  |  |
| Total | 142 | 0.8\% | 95 | 1.1\% | 75 | 0.6\% | 102 | 1\% |
| Male | 74 |  | 50 |  | 38 |  | 62 |  |
| Female | 68 |  | 45 |  | 37 |  | 39 |  |
| Operation level | 98 |  | 47 |  | 30 |  | 40 |  |
| Management level | 58 |  | 48 |  | 45 |  | 62 |  |
| Elderly employees Compensation (THB) | 59,800,000 |  | 46,798,572 |  | 46,773,620 |  | 66,267,976 |  |
| Employee promotions by gender (people) |  |  |  |  |  |  |  |  |
| Total number of employees promoted | 240 | 1\% | 633 | 7\% | 1,251 | 10\% | 4,620 | 31\% |
| Male | 115 | 48\% | 306 | 48\% | 395 | 32\% | 1,570 | 34\% |
| Female | 125 | 52\% | 327 | 52\% | 856 | 68\% | 3,050 | 66\% |
| Employee promotions by nationality (person) |  |  |  |  |  |  |  |  |
| Thai | n/a |  | 619 | 97.8\% | 1,248 | 99.8\% | 4,574 | 99\% |
| Foreigners | n/a |  | 14 | 2.2\% | 3 | 0.2\% | 46 | 1\% |
| Employee promotions by position (person) |  |  |  |  |  |  |  |  |
| Director Up | n/a |  | n/a |  | 4 | 0.3\% | 5 | 0\% |
| Manager and Director | n/a |  | n/a |  | - |  | 31 | 1\% |
| Number of employees hired through Outsource/Agency *not company employees* |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 499 |  |
| Male | n/a |  | n/a |  | n/a |  | 301 |  |
| Female | n/a |  | n/a |  | n/a |  | 198 |  |


| CENTEL Employee information | 2019 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2020 | $\begin{gathered} \text { \% of } \\ \text { employee } \end{gathered}$ | 2021 | \% of employee | 2022 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Sales Employees |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 80 | 0.5\% |
| Male | n/a |  | n/a |  | n/a |  | 18 | 22.5\% |
| Female | n/a |  | n/a |  | n/a |  | 62 | 77.5\% |
| Number of Female Sales Employees |  |  |  |  |  |  |  |  |
| Number of female operation | n/a |  | n/a |  | n/a |  | 18 | 23\% |
| Number of female management | n/a |  | n/a |  | n/a |  | 43 | 54\% |
| Number of female high-level executives | n/a |  | n/a |  | n/a |  | 1 | 1\% |
| Number of employees related to STEM : <br> Science/ IT/ Engineering/Mathematics |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 601 | 4\% |
| Male | n/a |  | n/a |  | n/a |  | 317 | 53\% |
| Female | n/a |  | n/a |  | n/a |  | 284 | 47\% |
| Number of female employees related to STEM : Science/ IT/ Engineering /Mathematics |  |  |  |  |  |  |  |  |
| Number of female operation | n/a |  | n/a |  | n/a |  | 182 | 30\% |
| Number of female management | n/a |  | n/a |  | n/a |  | 98 | 16\% |
| Number of female high-level executives | n/a |  | n/a |  | n/a |  | 4 | 1\% |
| Number of employees who are welfare committee members |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 134 | 1\% |
| Male | n/a |  | n/a |  | n/a |  | 70 | 52\% |
| Female | n/a |  | n/a |  | n/a |  | 64 | 48\% |
| \% of employees covered by welfare agreements: (Collecitve bargaining) |  | 100\% |  | 100\% |  | 100\% |  | 100\% |
| 2.Compensation |  |  |  |  |  |  |  |  |
| Employee compensation (Baht) |  |  |  |  |  |  |  |  |
| Total compensation | 5,259,517,000 |  | 3,709,000,000 |  | 3,200,000,000 |  | 4,373,000,000 |  |
| Provident Fund |  |  |  |  |  |  |  |  |
| Number of employees who are members of Employee Provident Fund (person) | n/a |  | 2,096 |  | 1,628 |  | 1,330 |  |
| Amount of money contributed by the company to the Employee Provident Fund (Baht) | n/a |  | 36,000,000 |  | 29,000,000 |  |  |  |
| Ratio of basic salary and compensation for I |  |  |  |  |  |  |  |  |
| High-level management, including Director and above | 1:0.95 |  | 1:0.79 |  | 1:0.84 |  | 1:1.00 |  |
| Management Level | 1:0.93 |  | 1:0.98 |  | 1:0.83 |  | 1:1.04 |  |
| Operational level | 1:0.96 |  | 1:0.98 |  | 1: 1.01 |  | 1:0.89 |  |
| 3.Safety, occupational health, and environmental conditions in employees' work. |  |  |  |  |  |  |  |  |
| Total working hours of all employees (hours) | 822,600 |  | 386,595 |  | 588,915 |  | 675,315 |  |
| Injury Rate (IR) /per 1,000,000 operating hours | n/a |  | 2,8 |  | 2.7 |  | 4.5 |  |
| Lost Time Injury Rate (LTIR) /per 1,000,000 operating hours | n/a |  | 2.9 |  | 1.6 |  | 0.3 |  |
| Number of Fatalities | n/a |  | - |  | 2 |  | - |  |
| Total number of sick leave days taken by employees (days) | n/a |  | 7,929 |  | 2,785 |  | 25,309 |  |
| 4. Promotion of relationship and employee engagement. |  |  |  |  |  |  |  |  |
| Important labor disputes (yes / no). | - |  | - |  | - |  | - |  |
| Number of employees volunteering for social activities (person) |  |  |  |  |  |  |  |  |
| Total employee | 7,612 |  | 1,132 |  | 75 |  | 1,325 |  |
| Total hours to participate in activities | 1,574,018 |  | 16,309 |  | 2,004 |  | 3,597 |  |
| The number of complaints filed by employees regarding human rights violations and unfair labor practices (issue) |  |  |  |  |  |  |  |  |
| Complaints regarding human rights violations | - |  | - |  | - |  | - |  |
| Complaints regarding unfair labor practices | 3 |  | 2 |  | 2 |  | - |  |
| Resolved and addressed | 3 |  | 2 |  | 2 |  | - |  |
| Under investigation or being addressed | - |  | - |  | - |  | - |  |


| CENTEL Employee information | 2019 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2020 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ | 2021 | \% of employee | 2022 | $\begin{aligned} & \text { \% of } \\ & \text { employee } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5. Employee development. |  |  |  |  |  |  |  |  |
| Training and development expenses for employees (baht) | n/a |  | 18,100,000 |  | 14,688,322 |  | 14,920,316 |  |
| Average training hours per employee per year (hours/person/year) | 14.0 |  | 8.9 |  | 21.6 |  | 18.4 |  |
| Average training hours per male employee per year (hours/person/year) | n/a |  | n/a |  | n/a |  | 8.3 |  |
| Average training hours per female employee per year (hours/person/year) | n/a |  | n/a |  | n/a |  | 10.6 |  |
| Number of employees who received training (person) |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 15,007 |  |
| Male | n/a |  | n/a |  | n/a |  | 5,798 | 39\% |
| Female | n/a |  | n/a |  | n/a |  | 9,209 | 61\% |
| The percentage of total employees | n/a |  | n/a |  | n/a |  | 200 |  |
| Number of male employees who attended training by position (person) |  |  |  |  |  |  |  |  |
| Operation level | n/a |  | n/a |  | n/a |  | 4,602 | 79\% |
| Management level | n/a |  | n/a |  | n/a |  | 1,182 | 20\% |
| Executive level | n/a |  | n/a |  | n/a |  | 14 | 0\% |
| Number of femalmale employees who attended training by position (person) |  |  |  |  |  |  |  |  |
| Operation level | n/a |  | n/a |  | n/a |  | 6,523 | 70.8\% |
| Management level | n/a |  | n/a |  | n/a |  | 2,675 | 29.0\% |
| Executive level | n/a |  | n/a |  | n/a |  | 11 | 0.1\% |
| Number of male employees who attended training by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | n/a |  | n/a |  | n/a |  | 3,375 | 58\% |
| Between 30-50 years old | n/a |  | n/a |  | n/a |  | 2,158 | 37\% |
| Over 50 years old | n/a |  | n/a |  | n/a |  | 265 | 5\% |
| Number of female employees who attended training by age (person) |  |  |  |  |  |  |  |  |
| Under 30 years old | n/a |  | n/a |  | n/a |  | 6,169 | 67\% |
| Between 30-50 years old | n/a |  | n/a |  | n/a |  | 2,773 | 30\% |
| Over 50 years old | n/a |  | n/a |  | n/a |  | 267 | 3\% |
| Number of employees trained in the Code of Conduct: | n/a |  | n/a |  | n/a |  | 8,460 | 56\% |
| Number of employees trained in anticorruption: | n/a |  | n/a |  | n/a |  | 8,460 | 56\% |
| Number of employees trained in Cyber Security (person) |  |  |  |  |  |  |  |  |
| Total | n/a |  | n/a |  | n/a |  | 2,669 |  |
| The percentage of total employees | n/a |  | n/a |  | n/a |  | 18\% |  |
| Male | n/a |  | n/a |  | n/a |  | 1,474 | 55\% |
| Femal | n/a |  | n/a |  | n/a |  | 1,195 | 45\% |

GRI Standards


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| GRI Standards |  |  |  |  |  |  |  |  |  |  |
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| \# | GRI Standard Title | Disclosure Number | Disclosure Title | Topics | Unit | 2019 | 2020 | 2021 | 2022 | $\begin{gathered} 2022 \\ \text { Target } \end{gathered}$ |
| 1 | Energy | 302-1 | Energy consumption within the organization | Total fuel consumption within the organization from non-renewable sources | MWh | 2,567,745.28 | 177,185.43 | 163,286.32 | 304,136.99 | 241,365.48 |
|  |  |  |  | Total fuel consumption within the organization from renewable sources | MWh | 26.51 | 177.66 | 426.81 | 734.64 |  |
|  |  |  |  | Total energy consumption within the organization | MWh | 2,567,771.79 | 177,363.09 | 163,713.13 | 304,871.63 |  |
| 2 | Water and effluents | 303-3 | Water withdrawal | Total water withdrawal from all areas | Megaliters | 2,672.24 | 1,944.88 | 1,550.05 | 3,260.25 |  |
|  |  | 303-4 | Water Discharge | Total water discharge to all areas | Megaliters | 1,743.33 | 1,439.67 | 1,107.48 | 2,246.35 |  |
|  |  | 303-5 | Water Consumption | Total water consumption | Megaliters | 928.91 | 505.21 | 442.57 | 1,013.90 |  |
| 3 | Biodiversity | 304-4 | IUCN Red List species and national conservation list species with habitats in areas affected by operations | Total number of IUCN Red List species and national conservation list species with habitats in areas affected by operations | Sites | 0 | 0 | 0 | 0 |  |
| 4 | Emissions | 305-1 | Direct (Scope 1) GHG emissions | Gross direct (Scope 1) GHG emissions | metric ton co2e | 27,749.39 | 22,780.23 | 15,218.89 | 34,956.27 | 15,218.89 |
|  |  | 305-2 | Energy indirect (Scope 2) GHG emissions | Gross location-based energy indirect (Scope 2) GHG emissions | metric ton co2e | 86,883.99 | 67,069.62 | 59,323.50 | 98,625.04 | 81,670.95 |
|  |  | 305-3 | Other indirect (Scope 3) GHG emissions | Gross other indirect (Scope 3) GHG emissions | metric ton co2e | 23,446.54 | 18,319.43 | 16,876.35 | 25,817.08 |  |
| 5 | Waste | 306-3 | Waste generated | Total weight of non-hazardous waste generated | Metric tons | 7,241.26 | 3,593.69 | 2,254.60 | 7,842.53 |  |
|  |  | 306-4 | Waste diverted from disposal | Total weight of non-hazardous waste diverted from disposal | Metric tons | 2,289.01 | 1,107.59 | 606.66 | 1,852.41 |  |
|  |  | 306-5 | Waste directed to disposal | Total weight of non-hazardous waste directed to disposal | Metric tons | 4,952.25 | 2,486.10 | 1,647.94 | 5,990.12 | 3,961.80 |
| 6 | EnvironmentalViolations | 2-27 | Compliance with Laws and Regulations | Total number of significant instances of non-compliance with laws and regulations regarding environmental violations | Case | 0 | 0 | 0 | 0 |  |
|  |  |  |  | Total monetary value of fines for instances of noncompliance with laws and regulations regading environmental violations | THB | 0 | 0 | 0 | 0 |  |

*The sustainability performance on environmental aspects is a combine figures between hotel and food businesses.

GRI Standards

| \# | GRI Standard Title | Disclosure Number | Disclosure Title | Topics | Unit | 2019 | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Non-Discrimination | 406-1 | Incidents of discrimination and corrective actions taken | Incident case of discrimination | Case | 0 | 0 | 0 | 0 |
| 2 | Local Communities | 413-1 | Operations with local community engagement, impact assessments, and development programs | Percentage of operations with implemented local community engagement, including the use of environmental impact assessments and ongoing monitoring | \% | 100 | 100 | 100 | 100 |
| 3 | Customer Privacy | 418-1 | Substantiated complaints concerning breaches of customer privacy and losses of customer data | Number of substantiated complaints received concerning breaches of customer privacy | Case | 0 | 0 | 0 | 0 |
|  |  |  |  | Total number of identified leaks, thefts, or losses of customer data | Case | 0 | 0 | 0 | 0 |

