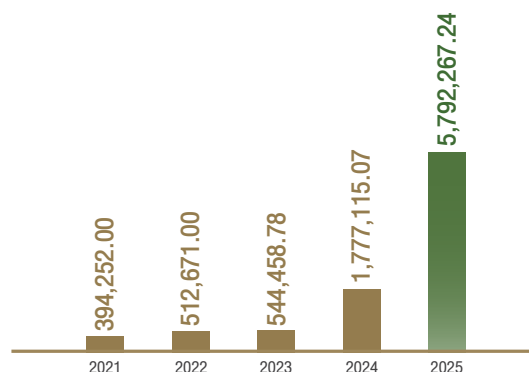


Hotel Business: Solar Panel Installation

To reduce reliance on fossil fuels, the Company promotes the installation of solar panels to help reduce greenhouse gas emissions released into the atmosphere. The Company has also set a target to increase the number of hotels installing solar panels to 50% of all owned hotels (Owned) by 2028. Given that hotel operations run 24 hours a day, energy is consumed continuously throughout the day. Therefore, the installation of solar panels plays a crucial role.

In 2025, the Company expanded the installation of solar panels on hotel rooftops at an additional 10 hotels. Since 2019, a total of 18 hotels has installed solar panels. These installations generate up to 5,792,267.24 kilowatt-hours of electricity, accounting for 4% of total electricity consumption. This has resulted in a reduction of 7,959.79 tons of carbon dioxide equivalent (tCO₂e) in greenhouse gas emissions and cost savings of 12.97 million Baht. In addition, the Company utilizes solar collectors for hot water production. These systems allow water to flow through pipes to absorb heat energy from the sun, replacing the use of fossil fuels from Liquefied Petroleum Gas (LPG) and electricity.

Hotel Business-Solar cell (kWh)



Hotels with Solar Panel Installations (2019-2025)

Hotels	Capacity	Solar Cell Usage	Reduce Emissions	Investment cost
	(kWp)	(kWh)	(kgCO ₂ e)	(MB)
Centara Ras Fushi Resort & Spa Maldives	334.00	484,296.00	364,674.89	PPA
Centara Watergate Pavilion Hotel Bangkok	52.80	57,610.00	24,023.37	1.10
Centara Life Hotel Bangkok Phra Nakhon	180.40	227,697.74	94,949.96	4.42
Centara Ubon	101.90	134,380.52	56,036.68	2.20
Centara Grand Beach Resort Phuket	571.00	753,869.18	314,363.45	PPA
Centara Ao Nang Beach Resort & Spa Krabi	100.05	141,403.96	58,965.45	1.80
Centara Anda Dhevi Resort & Spa Krabi	100.62	136,433.23	56,892.66	1.80
Centara Life Lamai Resort Samui	34.00	45,791.99	19,095.26	0.80
Centara Mirage Lagoon Maldives	1,887.00	852,115.00	641,642.60	53.20
Centara Grand Lagoon Maldives	874.00	1,452,998.00	1,094,107.49	24.65
COSI Pattaya Wong Amat Beach	113.40	139,688.11	58,249.94	2.60
Centara Grand at CentralWorld	861.40	1,006,312.34	5,026,807.36	PPA
Centara Sonrisa Residences & Suites Sriracha	203.77	183,760.15	76,627.98	PPA
Centara Grand Mirage Beach Resort Pattaya	176.90	126,123.85	52,593.65	3.27
Centara Reserve Samui	100.80	23,947.14	9,985.96	2.37
Centara Udon	100.00	12,861.97	5,363.44	3.27
COSI Krabi Ao Nang Beach	54.70	3,620.00	1,509.54	0.95
Centara Hotel Hat Yai	85.20	9,358.06	3,902.31	1.89

Note: Power Purchasing Agreement (PPA) refers to an electricity purchase agreement between the installation investor and the Company, with no investment required from the Company.

Food Business: Solar Panel Installation

In 2025, the Company expanded the installation of solar panels at 6 additional locations, generating a total of 88,500.71 kilowatt-hours of electricity. Altogether, solar panels have now been installed at 21 branches and 1 factory, generating a total of 1,028,340.96 kilowatt-hours of electricity, accounting for 0.98% of total energy consumption. This has reduced greenhouse gas emissions by 428.81 tCO₂e. The Company was also able to increase its installed solar panel capacity by 206 kWp, exceeding the target of 200 kWp.

No.	Branch	Investment type	Capacity (kWp)	Solar Cell Usage (kWh)	Reduce Emissions (kgCO ₂ e)
1	CRGM Factory (Phase 1)	PPA	233.55	301,985.83	125,928.09
2	KFC Tiwanon (Muang Thong Thani)	PPA	36.90	47,433.85	19,779.92
3	KFC Caltex Tiwanon	PPA	25.92	32,936.38	13,734.47
4	KFC Tiwanon (Talat Khwan)	PPA	29.16	39,214.01	16,352.24
5	KFC Thai Watsadu Chiang Rai	PPA	29.16	35,758.19	14,911.17
6	KFC Home Works Pattaya	PPA	37.26	49,811.70	20,771.48
7	KFC Hathairat 37	PPA	25.38	32,933.35	13,733.21
8	KFC PTT Saimai 56	PPA	19.44	25,802.16	10,759.50
9	KFC Bangrak Market	PPA	33.48	45,610.42	19,019.55
10	KFC Poochaosamingprai	PPA	27.90	39,433.66	16,443.84
11	Somtum Nua Ratchapruek	PPA	33.48	40,047.52	16,699.82
12	KFC PT Station Ratchada	PPA	19.80	22,813.41	9,513.19
13	KFC Bangchak Pradit Manutham	PPA	31.32	40,358.63	16,829.55
14	CRGM factory (Phase 2)	EPC	148.68	155,823.58	64,978.43
15	KFC PTT Saimai - Hathairat	EPC	35.28	29,740.00	12,401.58
16	KFC Bung Kum Le Marche	PPA	-	12,000.00	5,004.00
17	KFC Lotus's Go Fresh Mailap	PPA	22.32	17,877.56	7,454.94
18	KFC Nimit Mai	EPC	34.02	24,548.00	10,236.52
19	KFC The One Rattanathibet	PPA	36.285	20,162.21	8,407.64
20	KFC Robinson Lifestyle Phetchaburi	EPC	34.020	9,930.00	4,140.81
21	KFC Kaset Nawamin	EPC	35.910	3,177.02	1,324.82
22	KFC Yasothon	EPC	30.480	943.48	393.43

Noted: Exclude Joint venture

